2006



2006 Annual Report

IDEASRESEARCHCONSULTATIONDEBATE

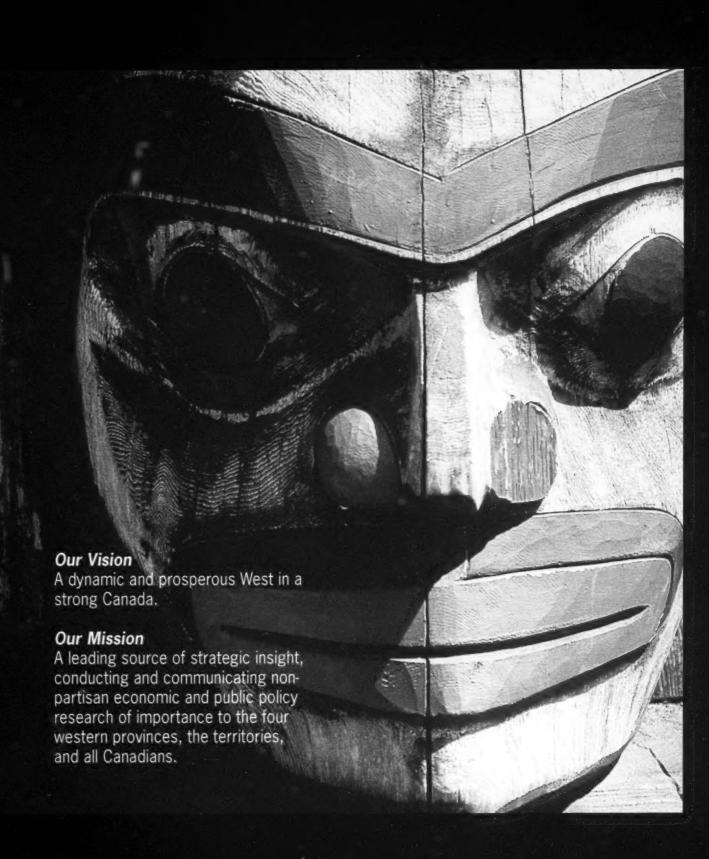


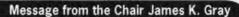
In 1970, the **One Prairie Province? A Question for Canada**Conference was held in Lethbridge, Alberta. Sponsored by the
University of Lethbridge and the *Lethbridge Herald*, the conference
received considerable attention from concerned citizens and community
leaders. The consensus at the time was that research on the West
(including British Columbia and the Canadian North) should be expanded
by a new organization.

To fill this need, the Canada West Foundation was established under letters patent on December 31, 1970. The first Canada West Council was elected in June 1973.

Since that time, the Canada West Foundation has established itself as one of Canada's premier research institutes. The Canada West Foundation pursues non-partisan, accessible research and active citizen engagement, and serves to stimulate debate on public policy issues through position papers, speakers, and conferences. These efforts are rooted in the belief that a strong West makes for a strong Canada.

The Canada West Foundation is a registered Canadian Charitable Organization (#11882 8698 RR 0001).







2006 was a year of growth. Across the West, economies surged, Alberta's population soared, and British Columbia and Alberta combined had a greater population and economic strength than Quebec for the first time.

The signing of the Trade, Investment, and Labour Mobility Agreement (TILMA) allowed for Alberta and British Columbia

to become Canada's second largest free trade zone, after Ontario. Increased immigration and trans-provincial migration caused populations in British Columbia and Alberta to surge. The economies of the West hit record highs in 2006, with such areas as retail and housing experiencing growth rates far beyond the national average.

And as the West grew, so too did the Canada West Foundation. 2006 was a year of expansion. In terms of staff, scope, and operation, the Canada West Foundation grew to meet the challenges of the booming West.

After thirty-five years of operating entirely out of Calgary, the Canada West Foundation opened its first branch office in Vancouver, with plans in motion for a Manitoba office to open in 2008. Under the leadership of Senior Fellow Dr. Roslyn Kunin, the B.C. office allows the Foundation to more directly serve the issues important to British Columbians.

The Canada West Foundation's staff grew as well, with four new researchers and three new staffers for fund development and operations. These new staff members allowed for an expanded economic research agenda and the formation of the Land Stewardship team, which tackles the increasingly important issue of land use and conservation.

The Canada West Foundation received two significant boosts to its Founders' Endowment Fund. The first was through a generous combined donation of one million dollars from the sons and daughters of founder the Hon. James A. Richardson and the Richardson Foundation. The second boost came from the creation of the Philanthropy Club. This innovative

fund raising initiative raised over \$1.5 million for the Endowment Fund by gathering leading investors and investment advisors into ten teams for a spirited competition of their financial expertise.

2006 was also a time for redefinition. The role of the West in Canada is changing. The election of a western Prime Minister gave the region increased political clout. Perhaps more important is the economic power the West has begun to wield. The booming economies, the blossoming populations, and the increased economic integration brought on by TILMA have given the West the economic strength to cement its prominence on the national agenda.

For years, the clarion call was "the West wants in," as the western provinces struggled to gain the respect and attention of the east. We have moved past that now: the West is in, and it is time to look to tomorrow. The strength of the western provinces allows for the region to take the initiative in forging a stronger Canada. This is a time for the West to use the political and economic clout it has built and take the lead in policy and economic initiatives that will improve life for all Canadians. Instead of wanting to be part of the bigger picture, the West can show the rest of the nation what the bigger picture should be.

To help the West meet this challenge, the Canada West Foundation is evolving from a think tank to a broader platform for public policy debate and innovation. The Foundation brings policy to people not only with our ground-breaking research but through conferences, speakers, and collaborations with top thinkers. The reports we produce, the ideas sparked at our events, and the alliances we help to forge work to identify the issues of importance to westerners and all Canadians, and explore how these issues can be tackled to make an even stronger West within an even stronger Canada.

I thank the hard-working and creative staff of the Canada West Foundation for their dedicated efforts. The initiative and leadership they have shown this past year is a shining example of what we can accomplish in the years to come.

Message From the President and CEO Roger Gibbins

It is difficult to keep up with the new volatility of the public policy environment in western Canada.

Until very recently, health care dominated the policy agenda as poll after poll, year after year, showed that Canadians ranked the performance and sustainability of the health care system as their number one policy concern. Now, however, the policy landscape is suddenly breaking up, much like a dramatic spring thaw, and new issues are pushing through, displacing our longstanding fixation on health care.

The best example is climate change and an associated set of environmental concerns, all of which are reshaping the political landscape in profound ways. These issues pose very complex policy challenges for western Canadians who are deeply concerned about the environment and how climate change might play out across the regional land base, but at the same time want to preserve the region's resource-based economic prosperity.

If we are not both thoughtful and careful, the policy response of Canadian governments to climate change could imperil that prosperity. Hence the focus of the Canada West Foundation on policy frameworks that can meet the climate change challenge while also ensuring sustainable prosperity in the West. If we're smart and creative, our climate change policies can act as an accelerator rather than a brake.

Of course, climate change is not the only new policy challenge rippling across the political landscape. For example, the 2006 Census brought the regional importance of immigration into sharp focus. Although immigration has always been a matter of foundational importance for western Canada, the region now faces an increasingly competitive global environment where the challenges of immigrant attraction, recruitment, settlement and retention will be formidable.

Other policy concerns relate to the growing importance of post-secondary education, and post-secondary institutions, in the West's quest for

success in the global economy, and the move by western provinces to strengthen the regional economy by knocking down interprovincial barriers to trade. What the federal government and the ten provinces were unable to accomplish despite decades of trying, Alberta and British Columbia accomplished through



the Trade, Investment and Labour Mobility Agreement (TILMA). The challenge now is to keep this momentum going across the West, to think of the region as an integrated economic community.

In short, these are interesting and creative times in the public policy world. Fortunately, western Canadians have the opportunity to address this new policy agenda from a secure platform of population growth, economic prosperity, and community vitality. Times are indeed good, and prospects for the future are bright.

As a consequence, this is truly a leadership moment for western Canada, a chance to address complex policy challenges in ways that will use western Canadian ideas for the benefit of the country as a whole.

And, on all of the emerging policy files, the Canada West Foundation is well positioned to assist western Canadian governments and communities in seizing this leadership moment by bringing the expertise and experience of the region to bear.

I would therefore like to thank our friends, supporters, staff and Board for giving the Canada West Foundation the capacity to contribute to this leadership moment. My pledge is that our efforts will be worthy of your support.

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Canada West Foundation Staff, February 23, 2007

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Western Cities Project



The demographics of the West are shifting, with the region's cities growing at a rapid rate. This makes the liveability and economic prowess of our large cities more important than ever, and understanding the issues that cities must address to reach their potential is the goal of the Canada West Foundation's **Western Cities Project**. This project has provided decision-makers and the public with timely and accessible information on urban public policy issues since 2000.

The **Western Cities Project** has produced reports and recommendations on a wide range of urban policy issues, from infrastructure and the environment to intergovernmental relations and urban Aboriginal issues. The landmark Safe Streets-Safe Cities Conference, held in Calgary in April of 2006, brought together over 300 experts and stakeholders from across western Canada to discuss practical solutions to the chronic social problems found in cities, with keynote speakers including former US Attorney General Janet Reno, former Mayor of Toronto John Sewell, and former Mayor of Vancouver Phillip Owen.

Core funding for this project is provided by the Cities of Calgary, Edmonton, Regina, Saskatoon, Vancouver, and Winnipeg.

Core Challenges Initiative

Social problems such as homelessness, prostitution, and visible drug use tend to be concentrated in the downtown and inner-city neighbourhoods of large urban areas. The **Core Challenges Initiative** (CCI), which was launched in 2006 and runs until 2009, explores the nature of, and possible strategies for dealing with, street level social problems.

Using western Canada's six largest cities—Vancouver, Calgary, Edmonton, Regina, Saskatoon, and Winnipeg—as case studies, the **Core Challenges Initiative** engages experts who work in the field, those who have researched these issues, and leaders who have been proactive in seeking solutions.

Funding for the CCI is being provided by the Cities of Vancouver, Calgary, Edmonton, Regina, Saskatoon, and Winnipeg; an Anonymous Foundation; The Calgary Foundation; The Winnipeg Foundation; and the United Ways of the Lower Mainland, Calgary and Area, the Alberta Capital Region, Regina, Saskatoon, and Winnipeg.



NEXT West Project

The next two decades will see B.C., Alberta, Saskatchewan, and Manitoba go through a variety of economic, generational, and community transformations. The best way to deal with this changing climate is not to react to changes as they happen, but to foresee what the changes will be and get ourselves ahead of the curve. This is the goal of the **NEXT West Project**.

The **NEXT West Project** is a three-year (April 2005—March 2008) research, consultation, and communications initiative focussed on three transformative elements:

- 1. Economic transformations. Of key importance are managing the current resource boom and looking ahead to ensure that today's resource wealth is used to build globally competitive economies for tomorrow.
- 2. Generational transformations. Young western Canadians may have different views on economic and public policy priorities, civic engagement, and how they connect to their communities, cities, provinces, and nation. The vitality of Canadian democracy depends on keeping these young Canadians engaged in public policy and the democratic process.
- 3. Community transformations. These economic and generational transformations will play out in communities across western Canada. It is essential, therefore, to address the series of challenges and opportunities facing our communities.

Looking West

Policy Area is a "High Priority"



Source: Consistent Priorities: An Analysis of the Looking West 2006 Survey

Begun in 2001, the Looking West Surveys provide a window into the values and priorities of western Canadians. The fourth instalment of the survey was conducted in February and March of 2006, shortly after the federal election. The survey's findings were published in a series of four reports: Consistent Priorities, Democracy in Western Canada, Political Identities in Western Canada, and Under 35, which focussed on the views of younger citizens.

Funding for the NEXT West Project is provided by Western Economic Diversification Canada, the Kahanoff Foundation, an anonymous foundation, the Canadian Western Bank, Petro-Canada, and Teck Cominco Limited.

Shaping Our Future

SHAPING OUR FUTURE
White Chief Follow

April 28, 2006
Calgary

The NEXT West Project

Dr. David Foot opened the Shaping Our Future conference with a keynote address that challenged the audience to think into the future.

The capstone of the Economic Transformations initiative was the *Shaping Our Future* conference. Held on April 28th, 2006 in Calgary, this conference gathered experts to discuss long-term economic policies for western Canada. The conference focussed on three questions:

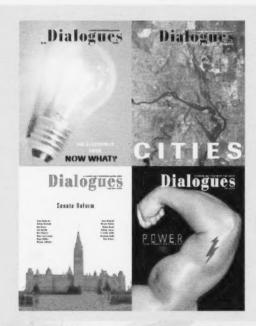
- 1) What factors are certain to shape western Canada's economy over the next 20 years?
- 2) What do we want western Canada's economy to look like in 2026?
- 3) What policies can we put in place now to help create the economy we envision in 2026?

The ideas generated at this conference were used as inspiration for the *Shaping Our Future* report, released in October 2006. The report made a series of recommendations on how to position western Canada's economy today to ensure that it remains prosperous in 2026.

Dialogues

Dialogues, the Canada West Foundation's quarterly public policy magazine, pulls together insightful, "to-the-point" articles from high-profile and creative thinkers on key topics. Through these articles, **Dialogues** serves to stimulate debate on public policy issues of importance to Canadians.

Each issue of **Dialogues** focuses on a specific theme; the 2006 themes were the federal election, energy resources, Senate reform, and cities.



Natural Capital

Natural capital is a vital part of life in western Canada. It includes not only the resources that drive the western provinces' economies, such as oil, gas, timber, and minerals, but also the landscapes that are an essential part of our tourism and recreation industries. Our natural capital includes the vital ecosystems that cleanse our air and water, reinvigorate the soil, and provide essential ecological goods and services to our communities and economies. The Natural Capital Project is designed to highlight the importance of these assets in policy discussions across the West.





Land Stewardship

The **Land Stewardship Initiative** examines innovative policy solutions that require or enable land users to maintain and preserve the natural capital of their land. The **Land Stewardship Initiative** strives to communicate policy tools that can be used to ensure that our natural capital is being sustained and enhanced.

Core funding for the **Land Stewardship Initiative** is provided by the Agriculture and Food Council of Alberta and the Investment Agriculture Foundation of British Columbia under Agriculture and Agri-Food Canada's Advancing Canadian Agriculture and Agri-Food (ACAAF) program, Alberta-Pacific Forest Industries Inc., the Arthur J.E. Child Foundation, Ducks Unlimited Canada, EnCana Corporation, Shell Canada Limited, Suncor Energy Foundation, and Westcorp Inc.



Western Economy



The goals of the **Western Economy Project** are to monitor economic conditions in the four western provinces, and communicate the economic conditions of the West and the advantages thereof to the national and international communities. A key part of the project is the provincial economic forecasts: four of these are released each year, one for each of the four western provinces. In addition, the Canada West Foundation performs a variety of economic research, organizes conferences on economic topics (such as the *Shaping Our Future* conference in April of 2006), and helps stimulate debate on economic issues.

Investing Wisely

Alberta's economy has never been stronger. Employment is at a record high, the oil patch keeps the province's finances flush, and migration from other provinces and beyond brings a steady stream of new residents. While the booming economy presents some challenges, 2006 remained a strong year for Alberta. But what of next year? Or ten years from now? Or twenty?

The **Investing Wisely Project** seeks to tackle this question by finding a way for Alberta's non-renewable resource wealth to provide a secure stream of revenue for future generations. The concept of saving a portion of Alberta's resource revenues took firm hold in 2006, and now The **Investing Wisely Project** moves to the next step: investment in what? How, specifically, can Alberta's resource wealth be used to improve the quality of life for all Albertans, today and tomorrow? And how can this be done in ways that benefit all Canadians? To this end, the Canada West Foundation has gathered ten visionary thinkers to share their thoughts on how today's resource wealth can best be invested in Alberta's future. Their strategies will be released in 2007, with a book collecting all ten ideas coming in the fall.



Canada West Speaks

The perspective of the Canada West Foundation has become highly sought-after by conferences and government agencies. Throughout 2006, the staff of the Canada West Foundation was invited to speak at conferences, participate in panels, and meet with government officials to discuss matters of public policy.

September of 2006 saw President and CEO Dr. Roger Gibbins and Senior Policy Analyst Casey Vander Ploeg travel to Ottawa to discuss Mr. Vander Ploeg's report on infrastructure finance, New Tools For New Times, with Infrastructure Canada. The same day, Dr. Gibbins spoke to the Canadian Senate on the issue of senate reform, at the request of Prime Minister Harper. Several staff members, including Dr. Gibbins and Senior Policy Analyst Karen Wilkie, helped coordinate land use focus groups for Alberta Sustainable Resource Development. Chief Economist Todd Hirsch was particularly busy. For example, in June, he met with Saskatchewan Premier Lorne Calvert and his cabinet to discuss Saskatchewan's economy and with the federal Deputy Ministers in Ottawa; also in June, he met with the Ontario Ministry of Economic Development and Trade; in November he was asked to speak at the Saskpower Leader's Forum in Saskatoon and Regina.

These are but a sample of how the Canada West Foundation influences key decisionmakers and stakeholders.



President and CEO Roger Gibbins



Director of Research Robert Roach



Senior Policy Analyst Casey Vander Ploeg

Philanthropy Club



Canada West Foundation President and CEO Roger Gibbins (centre) and Calgary Herald Publisher Malcolm Kirk (right) present the 1st Annual Philanthropy Club Award to Jamie Mackie (left).

PHILANTHROPY CLUB

2006 saw the launch of the Canada West Foundation *Philanthropy Club*, an innovative, relatively risk-free fundraising initiative designed to challenge the investment expertise of some of Canada's leading investors and investment advisors in a spirited competition to support the non-partisan policy research of the Canada West Foundation. Ten teams each invested one million dollars for an 11 month period, with the return on the investment to be donated to the Canada West Foundation Founders' Endowment Fund. The goal was to raise \$1.5 million for the fund, a goal that was met and beaten by the outstanding Founding Members. Together the Founding Members raised an amazing total of \$1.580,118.

Through the first two reporting periods, the team of Keith MacPhail + Norrep Inc. led the *Philanthropy Club* with returns of 19.67% and 22.98%. At the end of the competition, the investment strategy of the team of Allan Markin, Jamie Mackie + J.F. Mackie & Company achieved an impressive 69.46% return on their investment, and catapulting them into the lead to become the first ever Champions of the Philanthropy Club.

Founders' Endowment Fund

The Founders' Endowment Fund is a permanent fund created in 1996 and named to honour the four Founding Members of the Canada West Foundation: G. Maxwell Bell, Arthur J. E. Child, Frederick C. Mannix, and the Honourable James A. Richardson. The fund was established through generous donations from the families and estates of all four founders, with the final donation arriving in June of 2006 through a combined one million dollar donation from the sons and daughters of the Honourable James A. Richardson and the Richardson Foundation. After the significant donations from the 2006 Philanthropy Club and the Richardson family, the market value of the fund is \$7.5 million.



G. Maxwell Bell



Arthur J. E. Child



Frederick C. Mannix



Hon. James A. Richardson

Sources of Funding

THANK YOU to Canada West Foundation Supporters and Project Funders

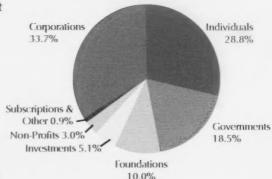
Supporters and Project Funders are people like you who advance the Canada West Foundation and its vision of a dynamic and prosperous West in a strong Canada.

The Canada West Foundation relies on the generosity of many who value:

- non-partisan public policy research
- innovative and forward looking research
- reliable and informative research
- critical thinking and thoughtful deliberation
- timely commentaries and bright ideas

All donations are much appreciated and contribute to the growth and viability of our research projects and our public policy and education initiatives.

2006 Sources of Funding



Corporate Supporters and Project Funders

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Canadian Energy Pipeline Association
Canadian Property Tax Association
Ducks Unlimited
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Financial Statements

NOTE: This information has been derived from the audited financial statements of the Canada West Foundation for the year ended Devember 31, 2006. A copy of the audited statements is available upon request.

CANADA WEST FOUNDATION Statement of Financial Position, December 31, 2006, with comparative figures for 2005

			2006		2005
Assets	Current assets:				
	Cash and cash equivalents	S	197.047	\$	12,724
	Accounts receivable		309,365	*	203,310
			506,412		216,034
	Investments (market value: 2006 - \$7,452,807				
	2005 - \$5,087,966) (note 2)		6,420,982		4,214,531
	Furniture and equipment (note 3)		51,293		50,626
		\$	6,978,687	\$	4,481,191
Liabilities and Net Assets	Current liabilities:				
	Accounts payable and accrued liabilities	S	170.839	\$	69,931
	Deferred contributions (note 4)		413,722		244,725
			584,561		314,656
	Net assets:				
	Invested in furniture and equipment		51,293		50,626
	Restricted for endowment purposes (note 2)		5,201,877		3,101,250
	Internally restricted (note 2)		660,507		632,694
	Unrestricted		480,449		381,965
			6,394,126		4,166,535
Commitments (note 6)					
		5	6,978,687	S	4,481,191

CANADA WEST FOUNDATION Statement of Revenues and Expenses, Year ended December 31, 2006, with comparative figures for 2005

			2006		2005
Revenue	Special projects and corporate donations	\$	2,178,013	\$	2,057,623
	Net realized capital gains (note 2)		27,813		269,624
	Investments and other income (note 2)		222,094		163,297
	Friends and subscribers		120,750		60,879
	Publication sales		616		2,536
		\$	2,549,286	\$	2,553,959
Expenses	Research programs and special projects	S	2.026.869	S	1,957,489
•	General and administrative	*	377,467		318,983
	Depreciation		17,986		19,689
		\$	2,422,322	\$	2,296,161
Excess of revenue over expenses		5	126,964	\$	257,798

See accompanying notes to financial statements.

Notes to Financial Statements

CANADA WEST FOUNDATION Notes to Financial Statements, Year ended December 31, 2006

Canada West Foundation (the "Foundation") was formed to engage in research and education in the area of economic, social and public policy.

The Foundation is a not-for-profit organization under Section 149(1) of the Income Tax Act and accordingly is not taxable on the revenues it receives and earns from operations.

1. Significant accounting policies:

- (a) Cash and cash equivalents:
 - The Foundation considers all highly liquid investments that are readily convertible to cash or with a maturity of three months or less to be cash and cash equivalents. These consist of cash and term deposits.
- (h) Furniture and equipment:

The computer equipment, phone system and furniture are recorded at cost. Depreciation is provided on a declining balance basis at an annual rate of 30%.

(e) Devenue measurition

The Foundation follows the deferral method of accounting for contributions. Deferred contributions are revenues received in the current year that are used for projects in the upcoming years. Special projects, corporate donations and Friends revenues are recognized when payments are received or committed. Donations received in kind are recorded at fair market value, determined at the date the donation is made. Endowment contributions are recognized as a direct increase in net assets.

(d) Investments

Investments are recorded at lower of cost or market value if market value is less than cost and the decline is considered other than temporary.

(e) Use of estimates and assumptions:

The preparation of financial statements in conformity with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reported period. Areas requiring management estimates relate to the collectibility of accounts receivable, the depreciation of furniture and equipment and the valuation of investments. Actual results may differ from these estimates.

2. Investments:

Investments are comprised of the following:

	Cost (2006)		Market Value (2006)		Cost (2005)		Market Value (2005)	
Common stocks Government and corporate bonds	\$	2,288,455 3,170,488	\$	3,240,066 3,250,702	\$	1,365,207 2,799,999	\$	2,140,515 2,898,126
Cash		962,039	¢	962,039 7.452.807	4	49,325	c	49,325 5.087,966

The invested capital is allocated as follows:

		2006	2005	
Endowment	\$		\$ 3,101,250	
Internally restricted accumulating net realized capital gains		660,507	632,694	
Unrestricted accumulating net investment income		558,598	480,587	
	\$	6,420,982	\$ 4,214,531	

No distribution of endowment capital is permitted. During the year, the Foundation received endowment contributions of \$2,100,627 (2005 - \$nii), which have been recognized as a direct increase to the endowment capital.

The use of net realized capital gains on the fund is internally restricted in that they will only be used for operating purposes subject to Board approval. In March 2006, the Board approved a motion to allow for the use of up to 25% of the investment gains realized in any given year for operating purposes. In October 2006, the Board approved a new motion, effective January 1, 2007, to allow for the use of up to 5% of the total market value of investments as at December 31, 2006 for operating purposes.

The accumulating net investment income earned on the investments is available for general operating purposes. Net investment income includes interest, dividends and other fund income earned on investments, net of any custodial fees and interest paid on investment transactions. During the year investment income of \$222,094 (2005 - \$162,796) was earned on the invested capital and is included in investment and other income.

Notes to Financial Statements

CANADA WEST FOUNDATION Notes to Financial Statements, Year ended December 31, 2006 (Continued)

3. Furniture and equipment:

	Cost	Accumula	ated Depreciation	Net Book	Value 2006	Net Book	Value 2005
Computer equipment	\$ 158,289	\$	121,159	\$	37,130	\$	32,389
Phone system	17,920		13,908		4.012		5,732
Furniture	49,667		39,516		10,151		12,505
	\$ 225,876	\$	174,583	\$	51,293	\$	50,626

4. Deferred Contributions

		2006		2005
Balance, beginning of year	\$	244,725	5	374,999
Contributions received		765,200		764,775
Recognized as revenue	(5	596,203)		(895,049)
	\$	413,722	5	244,725

Contributions received are recognized as revenue on special projects.

5. Operating loan:

The Foundation has access to a \$100,000 revolving operating facility due on demand and bearing interest at bank prime rate plus 1.0%. The facility is secured by a general security agreement and business loan insurance in the amount of \$100,000. As at December 31, 2006 no funds have been drawn on this facility.

6. Commitments:

The Foundation has entered into certain operating lease commitments for equipment with future payments as follows: 2007-\$15,148; 2008-\$4,705; 2010-\$4,705; and 2011-\$1,176.

7. Financial Instruments:

- (a) Fair values:
 - The carrying value of the Foundation's financial assets and liabilities, other than investments, approximates their fair market value at December 31, 2006 due to their short-term nature.
- (b) Interest rate risk:

The Foundation is exposed to interest rate risk relating to the income earned on its interest bearing investments as most of these investments have a fixed interest rate for a specified period of time.

(c) Market risk

Investments are subject to volatility and market conditions which cannot be controlled by the Foundation.

(d) Foreign exchange risk:

The Foundation is exposed to foreign currency fluctuations in relation to its holdings in foreign equities and the income earned on these equities.

(e) Credit risk

Credit risk arises from the potential for an investee to fail or for a counter-party to default on its contractual obligations to the Foundation. Credit risk is managed by the Foundation's fund managers and is governed by the statement of investment policy approved by the Foundation's Board of Directors.

8. Comparative figures:

Certain comparative figures have been reclassified to conform with the financial statement presentation adopted in the current year.

2006 Canada West Foundation Publications

Reports

A Continental Divide? Rethinking the Canada-US Border Relationship by Kari Roberts

As Good As It Gets: Alberta Economic Profile and Forecast by Todd Hirsch

Building on Success: BC Economic Profile and Forecast by Todd Hirsch

Coming Up NEXT: the Transformation of Western Canada's Economy/Les événements À VENIR: la transformation de l'économie de l'Ouest du Canada by Todd Hirsch

Consistent Priorities: An Analysis of the 2006 Looking West Survey by Loleen Berdahl

Democracy in Western Canada: An Analysis of the 2006 Looking West Survey by Loleen Berdahl

Holding Steady: Manitoba Economic Profile and Forecast by Todd Hirsch

New Tools For New Times: A Sourcebook for the Financing, Funding, and Delivery of Urban Infrastructure by Casey Vander Ploeg

Open Spaces and People Places: Transfer of Development Credits by Bethany Beale and Chris Fay

Political Identities in Western Canada: An Analysis of the 2006 Looking West Survey by Loleen Berdahl

Roaring Ahead... For Now: Saskatchewan Economic Profile and Forecast by Todd Hirsch

Safe Streets - Safe Cities Conference Report by Loleen Berdahl and Kari Roberts

Seizing Today and Tomorrow: An Investment Strategy for Alberta's Future by Roger Gibbins and Robert Roach

Shaping Our Future: Creative Ideas for Transforming Western Canada's Economy/Définir notre avenir: Des idées créatrices pour transformer l'économie de l'Ouest du Canada by Todd Hirsch

Under 35: An Analysis of the 2006 Looking West Survey/Les moins de 35 ans: Une analyse du sondage Regard vers l'Ouest 2006 by Loleen Berdahl

Dialogues Public Policy Magazine

The Election is Over—Now What? (Winter 2006)

Cities (Spring 2006)

Senate Reform (Summer 2006)

Power: Energy Resources in Western Canada (Fall 2006)



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